Career sketch

- Experience: 24 Years
- Domain: Telecom, IT, now Education
- Functional Areas: Sales & Marketing, Business Unit Head, Corporate Planning, New Product Introduction, Regulatory, Mergers & Acquisitions, Global Business Operations

Chronology of experience:

- 2008 September
- College: IFIM Business School
 - Responsibility: CEO and Director
- 2005 2008 (September)
- Company: Sasken Communication Technologies Limited
 - Responsibility: Senior Vice President (Global Business Operations)
 & Chief Marketing Officer
 - o Achievements:
 - Part of team that took Sasken through a successful IPO
 - Delivered outstanding Branding & PR for Sasken and its management
 - Headed the team completing two acquisitions valued ~
 \$ 50 million
 - Running global business enabling operations "7 X 24" which includes:
 - Information Technology
 - Facilities and Travel
 - Operations Excellence (Project Office and Corporate Quality)
 - Procurement, Logistics and Compliance
 - o Mentor: Rajiv C Mody
- 2002 05
- Company: Tata Teleservices Limited & Tata Infotech Limited.
 - Responsibility: Corporate Vice President (Products and Strategy)
 & Senior Vice President (Global Marketing)
 - o Achievements:
 - Successfully represented the company's interest in a landmark dispute on "Litigation on Interconnection"
 - Handled regulatory affairs and licensing & Interconnect agreements
 - Pricing & Tariffs

- Lead a team that launched a comprehensive suite of "Value Added Services" on a Pan India Basis on a cdma2000 network
- Part of the Tata Senior Management team that oversaw several and significant investments in:
 - Long distance, broadband, etc.
- Added significant value to business through "marketing" and rebuilt the "telecom practice"
- Mentors: S Ramakrishnan and FK Kavarana
- 2000 02
- Company: Sasken Communication Technologies Limited
 - o Responsibility: Business Head for IP Licensing & Head of Marketing
 - o Achievements:
 - Initiated to "Services business" and learnt to Manage "Highly talented teams"
 - Negotiated "complex" contracts
 - Failed to launch a "spin-co" and gained significantly from that experience!
 - Identified my passion area "Human Resources" and architected a Performance Management System
 - Established the marketing role in Sasken
 - Mentors: Rajiv C Mody, M C Shekar (Consultant)
- '97 2000
- Company: Tata Teleservices Limited
 - o Responsibility: Regulatory Affairs and Business Development
 - o Achievements:
 - Formulated "Strategies" & "Business Plans" in a dynamic market that was nascent and evolving
 - Supported the CEO in presenting investment/business plans to various "corporate boards" and successfully raided the funds to launch a Pan India Telecom Company
 - Part of a team that built one of the first private telecom companies in India in Fixed and Wireless area
 - Mentors: Serge Fortin and S Ramakrishnan
 - '95 '97
 - Company: Glenayre Inc.
 - Responsibility: Pre-Sales support for Paging, Messaging and Microwave communications systems in South and South East Asia

- Achievements:
- Evangelized the need for "Value Added" Services in what has emerged to be the fastest growing wireless market
- Was the public face in several product/market expositions
- Helped established Glenayre as the market leader for some product lines in the SAARC
- The Middle East: '89 -'95
- Companies:
 - o SSB, Muscat, Oman (forgettable!)
 - o ATS (Division of Serco PLC, UK), Bahrain
 - Responsibility: Sales of Telecom, Broadcasting and Aviation Infrastructure in the Arabian Gulf
 - Achievements:
 - Sales of "cutting edge" Infrastructure Systems & Services
 - Exceeded expectations consistently
 - Company: United Telecom Limited (Then a UB Company): '86 -'89
 - Responsibility: Marketing and Customer support for PBX systems & Other telecom equipment
 - Achievements:
 - Was the public face of the company in many industry & customer forums
 - Part of team that had many "firsts" in the Indian telecom market
 - Understood what it meant to run a business in my role as the Executive Assistant to the Head of the Business
 - Mentor: ES Venugopalan
- Company: HCL (Telecom division): '85 -'86
 - o Responsibility: Sales of PBX systems
 - Achievement:
 - Met/exceeded Sales Targets
 - Mentor : K Venkatraman

The learning journey

- **1980 1985**
 - Bachelors of Engineering
 - National Institute of Engineering (Mysore)
 - o Area: Electronics and Communications
- 2006 2007
 - o Diploma in Management
 - o INSEAD, France (part of six university consortium (www.impm.org)
 - o Area: General Management
- **2007 2008**
 - o MA (Management);
 - Lancaster University
 - o Area: Human Resources
- 2007 Work in Progress!
 - Executive Follow Program in Management (PhD)
 - o XLRI, Jamshedpur
 - o Area: Organizational Behavior

Personal Details:

- Age: 46 years
- Wife: Rekha,
- Kids: Pooja and Prashanth (Twins) at University
- Parents: Both Rekha's and mine have retired from work and are in Bengalooru
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